



The 6th BRITACOF

Shared Progress in Taxpayer Service for a Better Business Environment

9-11 September 2025 | Kathmandu, Nepal

Tax Rule of Law Governance

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Good Tax Rule of Law Governance Supports
Compliance and Fosters Investment



What is Tax Rule of Law Governance?

1

Tax Policy making

2

Tax Law Making

3

Tax Law Administration/Enforcement

4

Dispute Resolution

Domestic Level
International Level



Domestic Tax Policy Making

- Ministry of Finance / Economic Affairs
- Guided by, amongst others:
 - Budget requirements
 - Composition of GDP
 - Composition of population
 - Natural resources
 - Macro-economic data
 - Domestic vs. international economy
 - Political realities and choices



Domestic Law Making

- Government
- Parliament
- Lobby
 - Industry pressure
 - Non-governmental organisations
- International pressure
 - Tariffs
 - Retaliation



Domestic Tax Law Administration / Enforcement

- Ministry of Finance
- Revenue Service / Tax collector



Domestic Dispute Resolution

- Administrative appeal
- Court appeal



International Tax Policy Making

- Regional
 - EU, GCC, APEC, ANDEAN, African Union, etc.
- Global
 - OECD / Inclusive Framework / UN / IMF / World Bank / PCT
 - G7 / G20
- Global North vs. Global South?
- OECD vs. UN? UN Framework Convention on Tax Cooperation?
- What to expect in a fractured world with fading multilateralism?



International Tax Law Making I

- Bilateral and Multilateral Tax Treaties

- Allocation of taxing rights
- Exchange of information
- Non-discrimination
- Mutual assistance

- Regional treaties

- TFEU and Directives
- Customs Unions
- Etc.



International Tax Law Making II

- Legitimacy of ‘trickle down’ G7, G20, OECD reality?
 - OECD MC favors capital exporting countries?
 - Pillar One as a failed project – only served to delay DSTs?
 - Pillar Two forced on the IF without real consensus?
 - The US pushed both Pillars, for understandable reasons, but does not wish to be bound by either of them
 - The EU gives in to pressure from the US?
- How much effective control by national parliaments?



Int'l Tax Law Administration / Enforcement

- Exchange of Information
- Mutual assistance
- Global and regional cooperation
 - FTA
 - BRITACOM
 - ATAF
 - IOTA
 - Etc.



Global Rule of Law under Pressure

- Global Tax Rule of Law Governance – does it exist?
- Trade and Tax are becoming transactional and political – ‘weaponisation’ of tax and tariffs
 - If you enact a DST, we will impose tariffs on imports from your country
 - If you apply UTPR, we will penalize you with our tax
 - If you don’t invest in our country, we will impose tariffs on imports from your country
- Global consensus on re-allocation of taxing rights is an illusion
- Focus on regional and bilateral agreements
- Rather than Pillar One and Pillar Two – focus on domestic tax base

Global Rule of Law under Pressure

- Global agreement on matters of common interest
 - Baseline definitions in income tax treaties
 - Effective dispute resolution
 - Exchange of information
 - Mutual assistance
 - Exchange of best practices
 - Capacity building

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Thank you