

The 4th Belt and Road Initiative Tax Administration Cooperation Forum

- Improving Tax Environment

Tbilisi Georgia 11-13 September 2023



A TONO

Building Tax Capacity to Support the Business Environment

Debra Adams Division Chief Revenue Administration 1 Fiscal Affairs Department International Monetary Fund

1 1 Conomic and Tax Performance

Challenges for Business





Overview



PART ONE

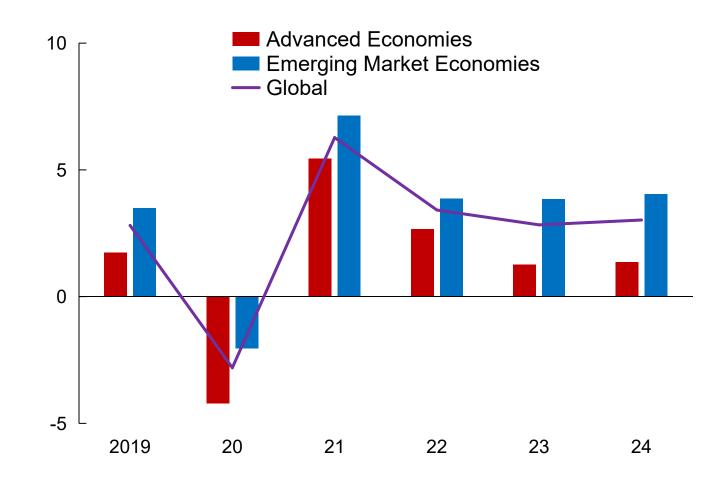
Economic and Tax Performance

BRITACO





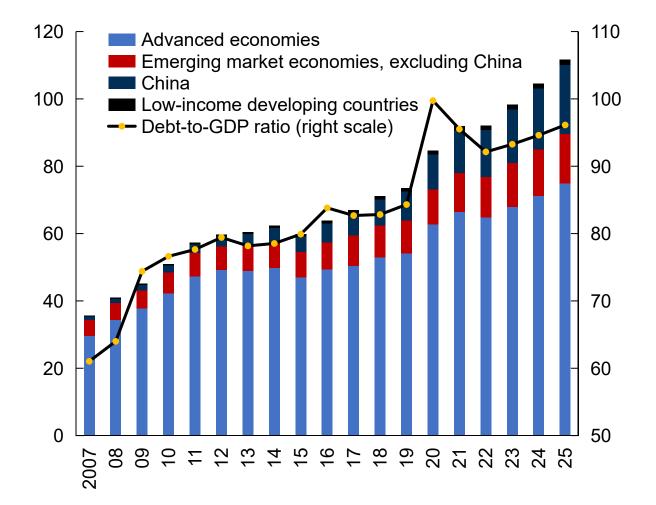
Low and Stagnating Economic Growth



Source: IMF Fiscal Monitor, April 2023. Note: Growth rates in percent



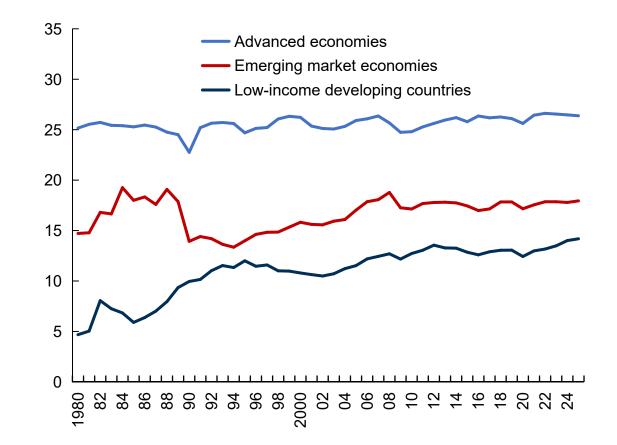
Debt Levels are Rising



Source: IMF Fiscal Monitor, April 2023. Note: Trillions of dollars, left scale; percent of GDP, right scale



Tax Revenues Stagnating



Source: IMF Fiscal Monitor, April 2023. Note: Total Tax Collection percent of GDP



PART TWO

Challenges for Business



Challenges in the Business Tax Environment

BEPS 2.0 Pillar Two is expected to happen

85% expect a critical mass of countries to implement an Income Inclusion Rule under Pillar Two by 2025 or earlier Tax administration and tax disputes high

40% agree or strongly agree that the tax authority in their ultimate parent's jurisdiction has become more rigorous in tax examinations in the last 12 months EU tax transparency proposals will affect many

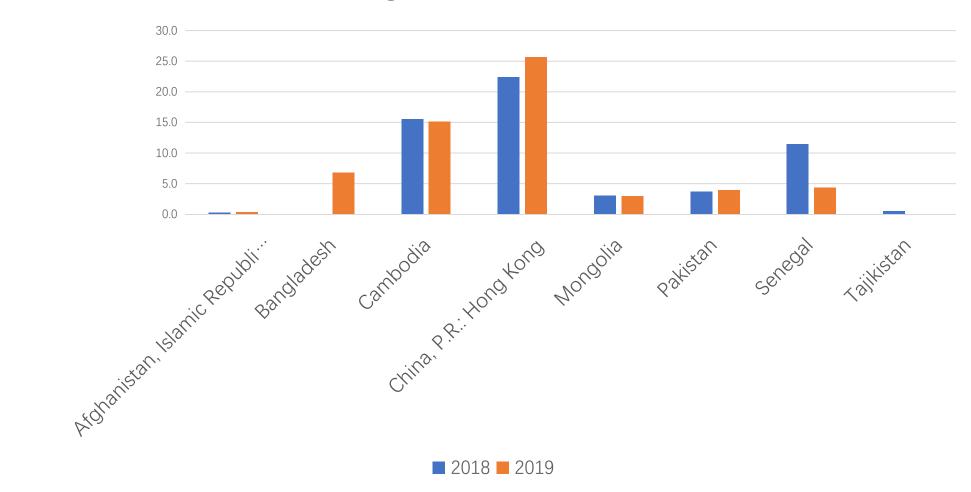
65% expect to report in line with the EU public country by country reporting directive Stakeholder interest in tax will continue to increase

41% agree or strongly agree that it requires significant resources from the tax function to respond to media, political, or activist groups in corporate taxation

Source: Deloitte's 2023 Global Tax Policy Survey

BRITACO

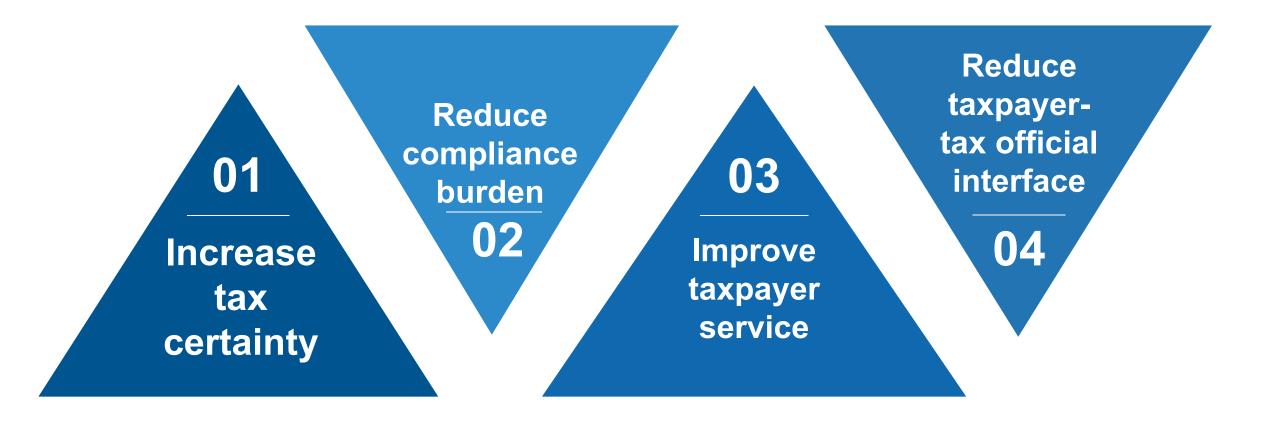
Tax Disputes Increasing in selected BRITACOM Jurisdictions



Source: IMF ISORA Dataset. Note: No. of internal administrative review cases initiated during the FY per 1000 active taxpayers (PIT and CIT)



How can the tax system mitigate challenges faced by business?





PART THREE

Building Tax Capacity



Tax Capacity

Policy

Data, analysis, and forecasting – dedicated tax policy units

Tax staff skills and training, appropriate hardware, software, tools

Technical Capabilities

Institutions

Tax administration funding, management, governance, transparency, digitalization

Focus on human element: attitudinal change in tax administrators and taxpayers

Human-centric



01.Digitalization

Increased use of digital systems for risk-analysis, tax audit selection, etc.

03.Re-orient tax staff

Leadership development, move away from enforcement mindset to service orientation



02.Taxpayer services

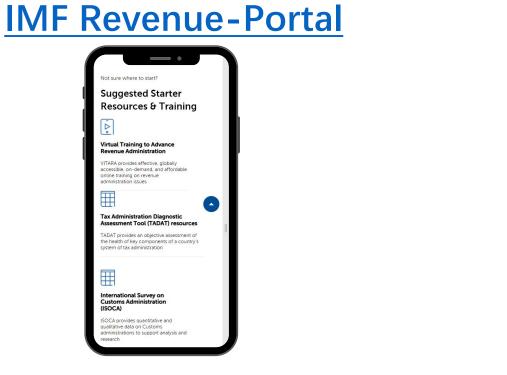
Provide channels for taxpayers to still receive human-based services

04.Sensitize and inform taxpayers

Taxpayers as partners rather than adversaries of tax administration

BRITACON

Information on the IMF's revenue work



VITARA

VITARA - Organization (VITARA-ORG)	Online: VITARA - Strategic Management (VITARA-SMG)	VITARA - Human Resource Management (VITARA-HRM)
Newsy Legislapie English Mar 1 Saw 2014 2017	Annuey Language French May Lobba - Ago 15, acos Colorest Marco - Ago 15, acos Colorest Colorest Colorest Marco - Solar - Solar Marco - Solar - Solar Marco - Solar - Solar Marco - Solar - Solar Marco	Amery Language Option The Stat
VTARA - Strategic Management (VTARA-SKG)	VITARA - Institutional Governance (VITARA-IGO)	VITARA - Reform Management Specific Topics:
Primary Language: English	Prmary Language: English	Managing a Reform Program (VITARA-RMS)

https://www.imf.org/en/Topics/fiscal-policies/Revenue-Portal Virtual Training to Advance Revenue Administration: Go to https://www.imf.org/en/Capacity-Development/online-learning and search VITARA





THANKS

