

**BUILDING A GROWTH-FRIENDLY TAX ENVIRONMENT** 

## The 3rd Belt and Road Initiative Tax Administration Cooperation Forum

—Enhancing Tax Administration Capacity Building in the Post-pandemic Era

> 19-21 September 2022 Algiers Algeria



**3rd BRITACOF 19-21 September 2022, Algiers Algeria BUILDING A GROWTH-FRIENDLY TAX ENVIRONMENT** 

## THE ALGERIAN TAX ADMINISTRATION STRATEGIC APPROACH TO STRENGTHENING ITS CAPACITIES AND IMPROVING ITS PERFORMANCE

Djamila SADOUDI Director of Studies General Directorate of Taxes Ministry of Finance **1 01 Tax reforms undertaken as part of an overall public finance reform** 

[02] Information exchange in taxation field

Modernization of the Tax Administration and improvement of its performance



Training strategy and career management



## CONTENT



# PART ONE

Tax reforms undertaken as part of an overall public finance reform



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### Tax reforms undertaken as part of an overall public finance reform



Increasing Resources and socio-economic development



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Strengthening tax justice (equitable distribution of the tax burden between economic agents, equitable redistribution of national wealth)

Improvement of the business climate and development of tax Civic-Mindedness (Implementation of mechanisms and systems facilitating and encouraging the act of investing and production, strengthening of legal security, simplification of procedures, etc.),

Mobilization and diversification of tax resources



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## PARTTWO

Information exchange "IE" in taxation field



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### **Information research**

**Communication Right** 

Collection and crosschecking of information allowing a better understanding of the tax base Conclusion of information sharing protocols with various institutions and potential organizations



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### **National Information Exchange Device**





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### **Conventional Information Exchnage « IE » System**





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Membership of Algeria at the World Transparency and Information Exchnge Forum for Tax purposes.



Need to strengthen international tax cooperation



Algeria signed the Yaoundé Declaration in November 2021 Member **33rd** of the Africa initiative for cross -border assistance in terms of tax collection.



Algeria has joined this forum in 2021. Member **163rd** 



# PART THREE

Modernization of the Tax Administration and improvement of its performance



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### On the organizational level

A gradual generalization of the concept of unique tax interlocutor :

# Directorate of Large Companies(DGE) (2006) Made for large taxpayers (whose turnover exceeds 2 MILLIARDS DA Manages approximately 2,000 companies under the common law

regime, as well as hydrocarbon Tax Regime).

Centers of Taxes 'CDI' (2008)

• Made for medium-sized businesses and the liberal professions under the real tax regime,

### **Proximity Centers of Taxes (CPI)**

Made for small flat-rate taxpayers
(currently subject to the regime called
"Unique flat-rate Tax (IFU)
managing 1,000 to 13,000 taxpayers per center-15000 Tax payers



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- Reengineering of specialized processes for the overhaul of the DGI's information system => Definition of new "specialized" processes,
- Implementation of a mapping of processes and sub-processes taking into account the new organization,
- Establishment of a functional map including a detailed description of the functional requirements of the Information System
- Creation of interoperable interfaces with the information systems of other sectors.



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### Information System (SI-JIBAYA'TIC)

ERP-type solution (SAP TRM – ECC/EHP7), covering all of the General Directorate of Taxes mission:





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"JIBAYA'TIC "System

Automate the entire tax process;

□Improve tax collection;

□ Mastering tax information;

Control tax management costs

Benefit from online services:

- ✓ Access to his/her online tax situation;
- ✓ Fulfill his/her online declaration and payment obligations;
- √ ;,,,,,



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### E-services: e-declaration and e-payment

**The portal MCF** (Multi-Channel Foundation) **of the « SI-JIBAYA'TIC » solution was put into service in May 2017 with the deployment of the remote declaration service**. It was expanded in 2019 with electronic payment functionalities by banking direct debit.





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### Other applications

Simplification of administrative procedures and improvement of online services offered to taxpayers





# PART FOUR

Training strategy and career management



### **BUILDING A GROWTH-FRIENDLY TAX ENVIRONMENT**

### **Training strategy**

The generalization of the information system and the degitization of tax management has become an imperative, significantly observed with the advent of the COVID 19 pandemic => Evolution of working methods

- Support the digitization of services, by programming training for the benefit of end users of the two solutions (JIBAYA'TIC and MASSARI) and the MOUSSAHAMA'TIC portal, provided by qualified trainers from the General Directorate of Taxes
- Set up an online training platform to ensure continuous improvement and tutoring operations
- Ensure the training of new IT profile skills in order to ensure the evolutionary and curative maintenance of the Jibayatic information system;
- Strengthen the process of knowing the auditors to generalize the audit and internal control activity of the Information System ""SI-JIBAYA'TIC"



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- Human Resources "HR" management is moving towards Jobs-Skills management, based on a human resources management information system called MASSARI.
- Prospective management where skills needs will be constantly assessed in order to respond to them in a timely manner by all available means (training, tutoring, reengineering of working methods).
- Transfer of skills to agents who do not master the JIBAYA'TIC information system to ensure a new generation in case of a "Turn Over" (resignation, transfer, illness)
- > Permanent updating of the pool of skills for the applications for senior positions.





# THANKS FOR YOUR ATTENTION

