Capacity Development by the IMF

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1. Today’s Context

2. IMF’s Capacity Development in Revenue Administration (RA)
   2.1 Diagnosis → Strategy → Implementation/Monitoring
   2.2 Current Areas of Focus
Todays Context

Urgent spending needs for development as ...

01
... debt levels are elevated

02
... recovering from pandemic

03
... need resilience to shocks (war, inflation)

... imply urgent need to strengthen tax capacity
IMF CD Support to Countries

Embedded in wider IMF engagement
- link to short/medium-term goals
- link with policy/legal/spending

Guide Successful Strategy
- grounded in analytics and research
- hands-on guidance notes on core topics
- medium-term revenue strategy (PCT)

Diagnostic Tools
- relative performance in key areas
- identify priorities for reform

Tailored to Country Needs & Circumstances
- understanding constraints and politics
- often multi-year engagement
- on-the-ground implementation support
3rd BRITACOF 19-21 September 2022, Algiers Algeria
BUILDING A GROWTH-FRIENDLY TAX ENVIRONMENT

1 Diagnosis

TADAT
- Accountability and Transparency
- Integrity of the Taxpayer
- Effective Risk Management
- Efficiency and Effectiveness
- Timely Filing of Tax Returns
- Policy and Strategy
- Financial Reporting
- Tax Administration
- Taxpayer Education
- Taxpayer Compliance

ISORA / RA-FIT

2 Strategy

VITARA

3 Implementation/Monitoring

MTRS
- Medium Term Revenue Strategy
- Tax System Reform (TSR)
- Cross-Border Tax Challenges
- Capacity Building
- Tax Administration
- Taxpayer Compliance
- Taxpayer Education
- Taxpayer Support

Collaboration of:
IMF ITA OECD
Current Key Areas of IMF Capacity Development

- Governance
  - Autonomy of RA
  - Organizational Structure

- Compliance Risk Management
  - Risk Management Tools
  - Compliance Improvement Plan

- Digital Transformation
  - E-Services
  - Data Analytics (AI/ML)
  - ITAS / COTS

- Emerging Issues
  - International Taxation
  - Gender
  - Climate Change

Get the Basics Right!

Core Tax: Registration, Filing, Payment, Correct Reporting

Core Customs: Trader Registration, Facilitation, Classification, Valuation, Post Clearance Audit, Enforcement
THANK YOU