



# The Belt and Road Initiative Tax Administration Capacity Enhancement Group Curriculum System Version 1.0



BUILDING A GROWTH-FRIENDLY TAX ENVIRONMENT

# 1

## The BRITACEG and Its Curriculum System Version 1.0



BUILDING A GROWTH-FRIENDLY TAX ENVIRONMENT

# 1.1

## Introduction of the BRITACEG

“Belt and Road Initiative Tax Administration Capacity Enhancement Group”



An essential platform for enhancing tax capacity



A major starting point for sustainable development of tax governance



20 members & 14 partners



## 1.1

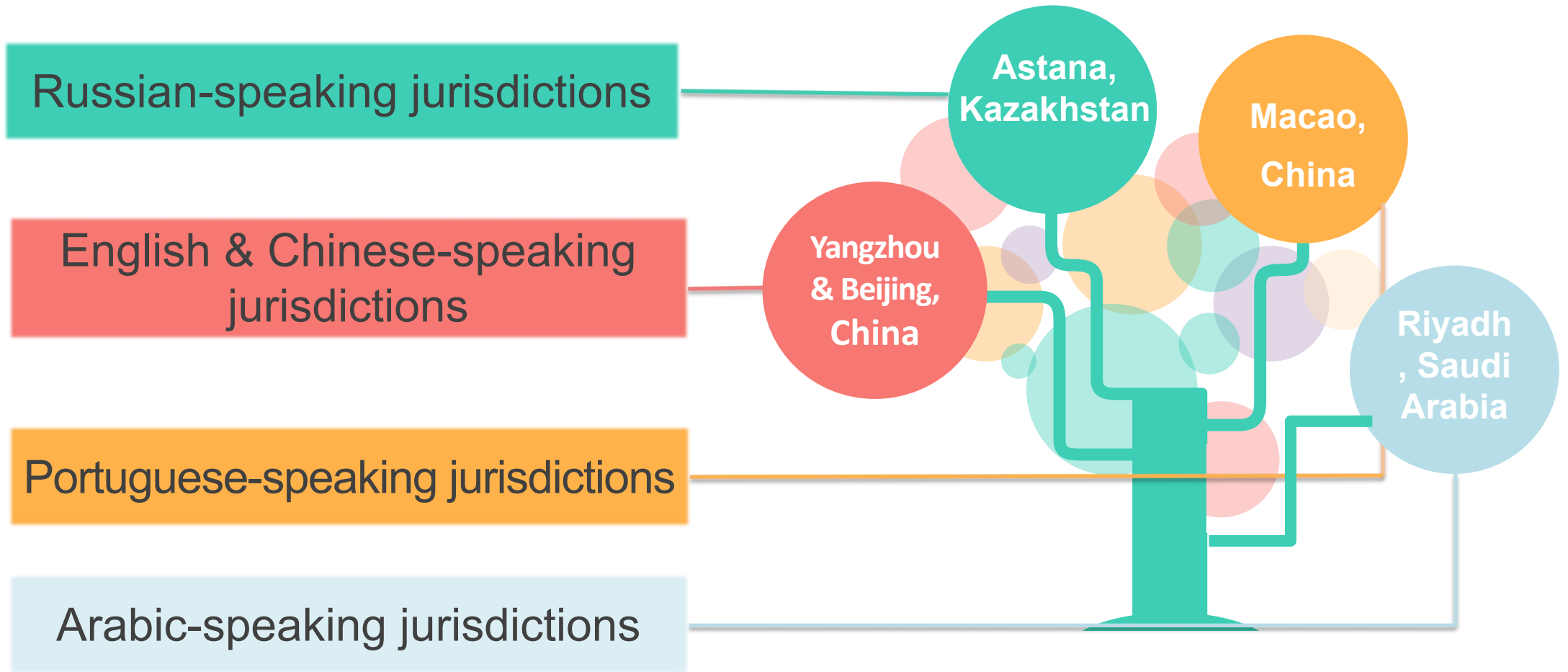
# Functions of the BRITACEG



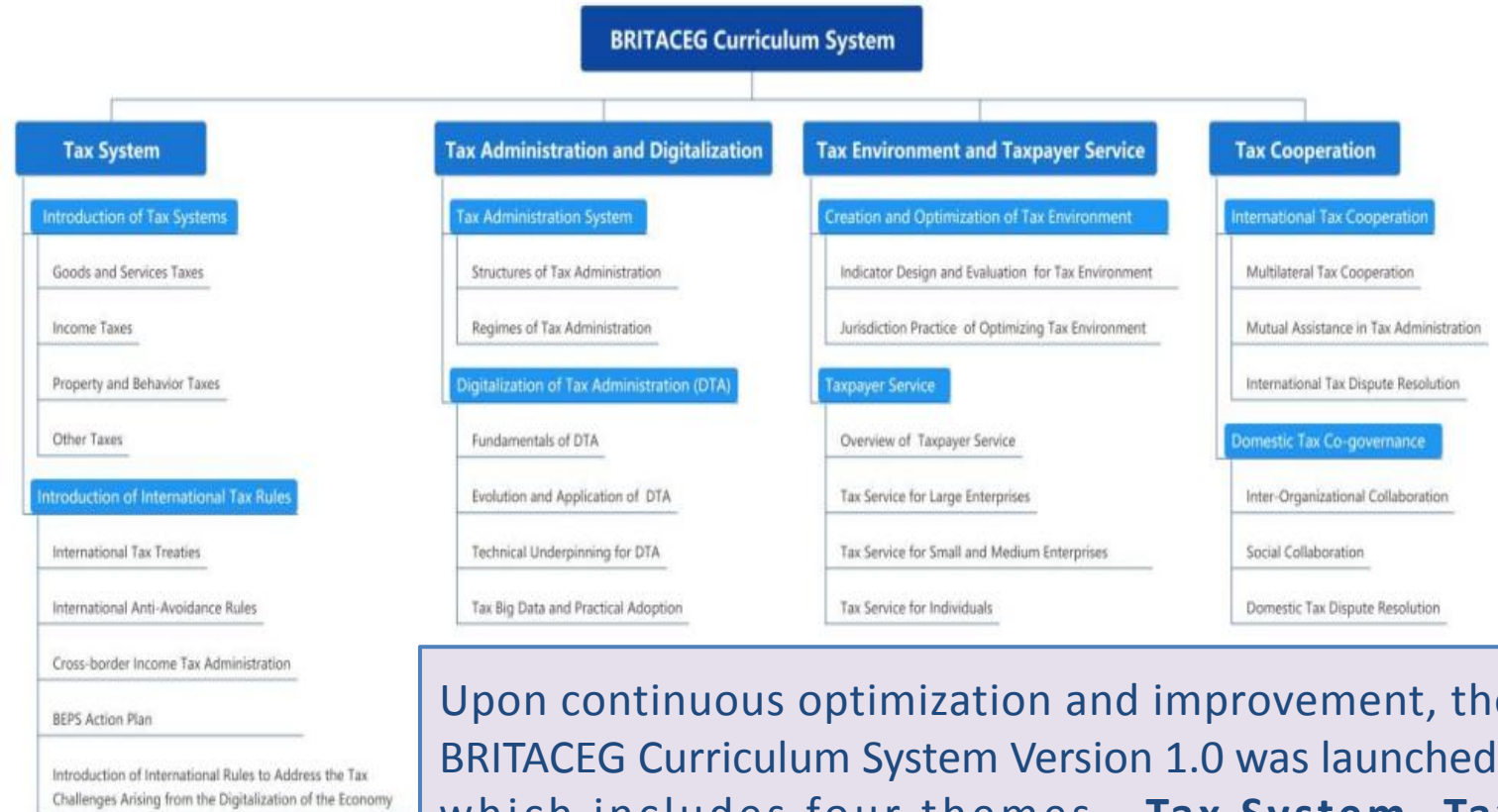
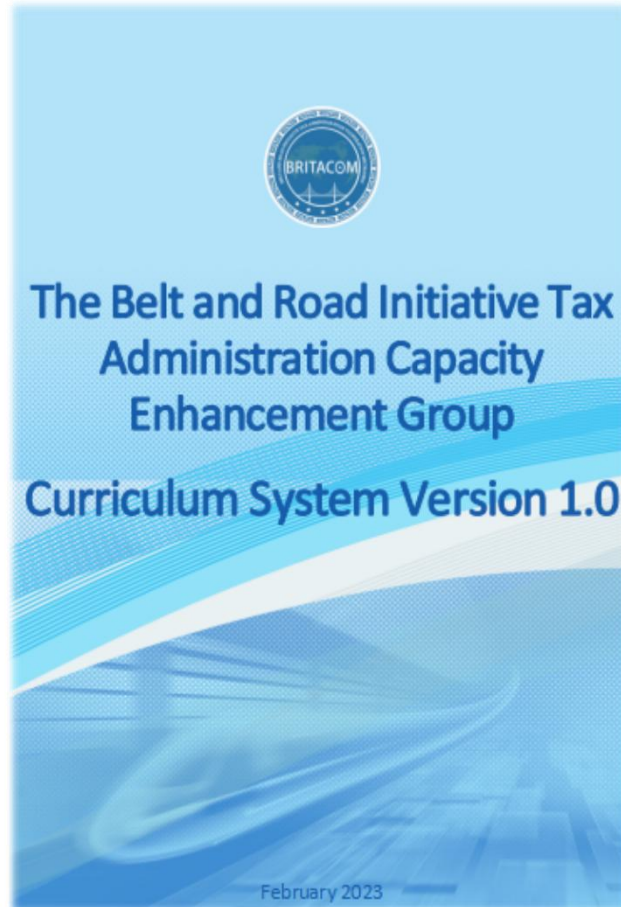
A network composed of willing Member TAs or Observers of the Council, making full use of their existing training institutions or expertise, are dedicated to conducting tax-related training, research and technical assistance programs.



# 1.1 BRI Tax Academies (BRITAs)



# 1.2 The BRITACEG Curriculum System Version 1.0



Upon continuous optimization and improvement, the BRITACEG Curriculum System Version 1.0 was launched, which includes four themes - **Tax System, Tax Administration and Digitalization, Tax Environment and Taxpayer Service, and Tax Cooperation** - covering 8 topics and 27 subtopics.



## 1.2

## The BRITACEG Curriculum System Version 1.0

Course Type	Audience	Objective	Teaching Method
Elementary (online)	<ul style="list-style-type: none"> <li>Limited working experience</li> <li>Cross-disciplinary profession learning</li> </ul>	Learn basic concepts, principles, rules of taxation	<ul style="list-style-type: none"> <li>Lecture</li> </ul>
Intermediate (online)	<ul style="list-style-type: none"> <li>Moderate practical experience and a medium level of theoretical attainments</li> </ul>	Improve professional skills	<ul style="list-style-type: none"> <li>Seminar</li> <li>Case Studies</li> </ul>
Advanced (online&on-site)	<ul style="list-style-type: none"> <li>Advanced theoretical attainments</li> <li>Rich professional experience</li> </ul>	Enhance the overall application abilities and skills	<ul style="list-style-type: none"> <li>Lecture</li> <li>Seminar</li> <li>On-site training</li> </ul>



# 1.3

## Theme One - Tax System



2 topics in this theme:

- Introduction of Tax Systems
- Introduction of International Tax Rules

4 subtopics under the topic of Introduction of Tax Systems:

- Goods and Services Taxes
- Income Taxes
- Property and Behavior Taxes
- Other Taxes

5 subtopics under the topic of Introduction of International Tax Rules:

- International Tax Treaties
- International Anti-Avoidance Rules
- Cross-Border Income Tax Administration
- BEPS Action Plans
- Introduction of International Rules to Address the Tax Challenges Arising from the Digitalization of the Economy





# 1.3

## Theme Two - Tax Administration and Digitalization



2 topics in this theme:

- Tax Administration System
- Digitalization of Tax Administration (DTA)

2 subtopics under the topic of Tax Administration System:

- Structures of Tax Administration
- Regimes of Tax Administration

4 subtopics under the topic of DTA:

- Fundamentals of DTA
- Evolution and Application of DTA
- Technical Underpinning for DTA
- Tax Big Data and Practical Adoption



# 1.3

## Theme Three - Tax Environment and Taxpayer Service



**2 topics** in this theme:

- Creation and Optimization of Tax Environment
- Taxpayer Service

**2 subtopics** under the topic of Creation and Optimization of Tax Environment:

- Indicator Design and Evaluation of Tax Environment
- Jurisdiction Practice of Optimizing Tax Environment

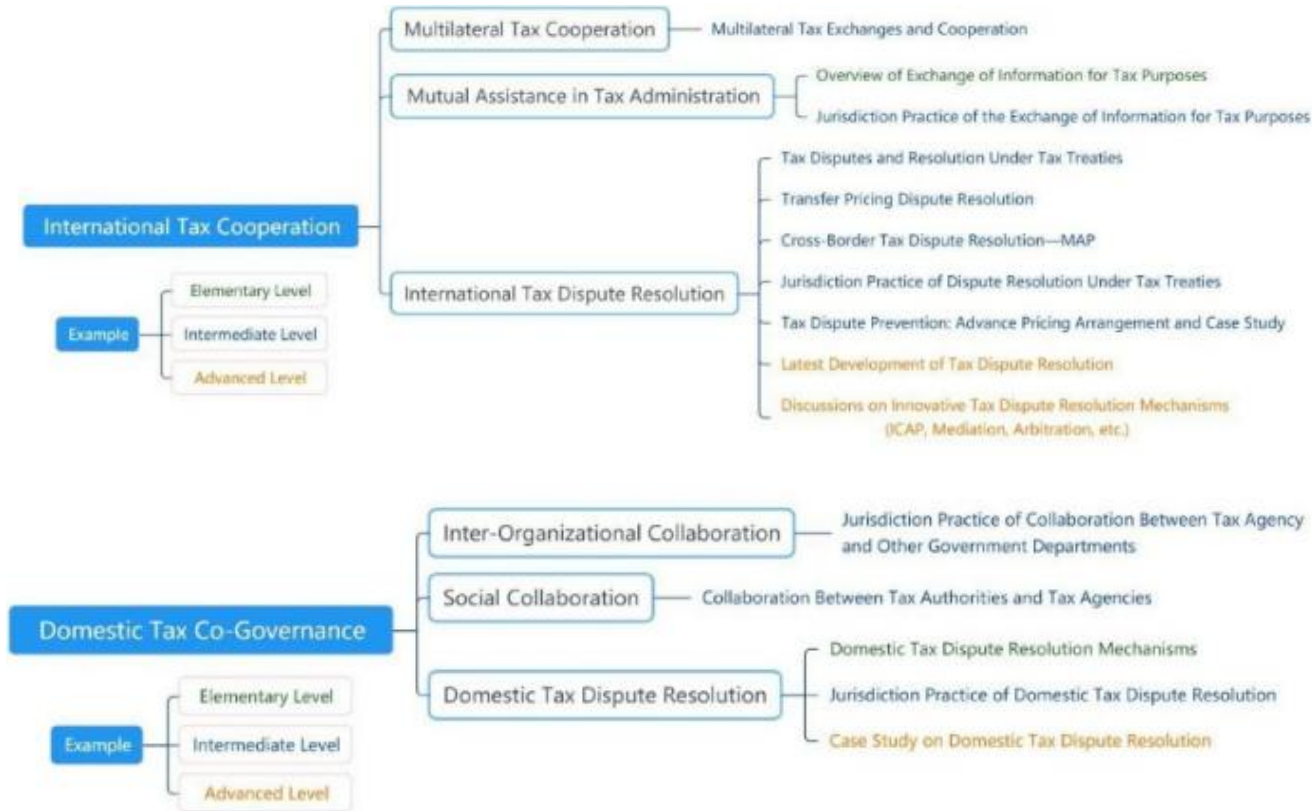
**4 subtopics** under the topic of Taxpayer Service:

- Overview of Taxpayer Service
- Tax Service for Large Businesses
- Tax Service for Small and Medium Enterprises
- Tax Service for Individuals



# 1.3

## Theme Four - Tax Cooperation



**2 topics** in this theme:

- International Tax Cooperation
- Domestic Tax Co-Governance

**3 subtopics** under the topic of International Tax Cooperation:

- Multilateral Tax Cooperation
- Mutual Assistance in Tax Administration
- International Tax Dispute Resolution

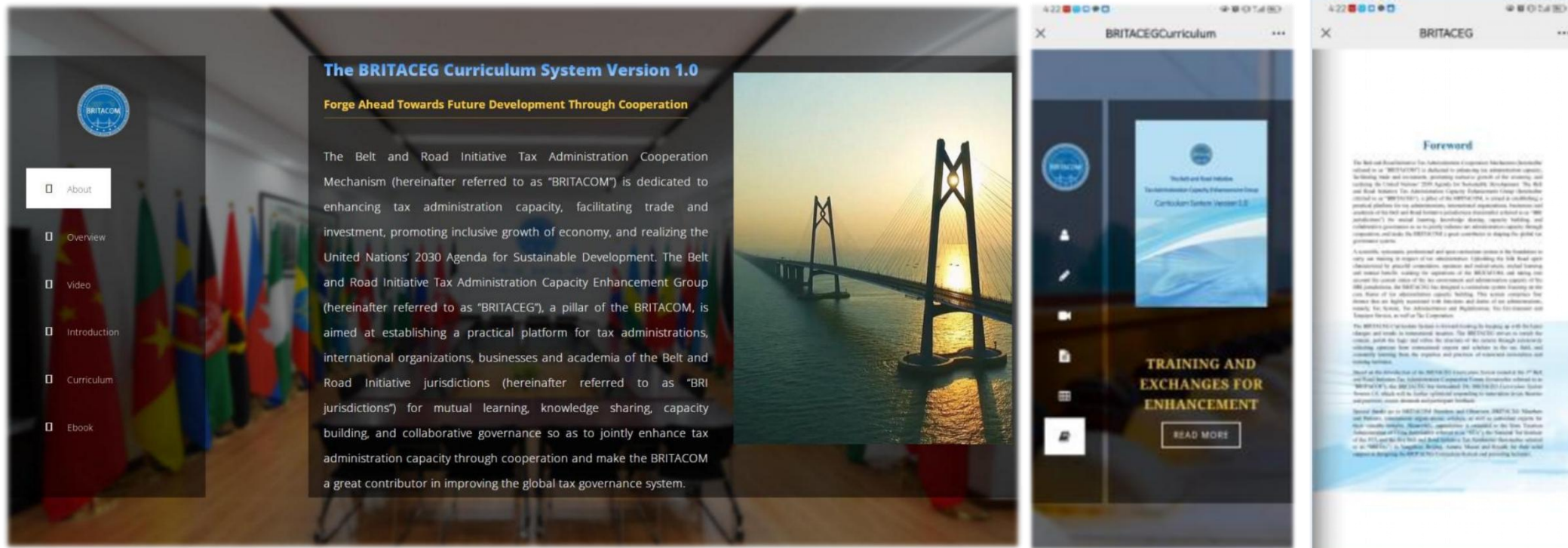
**3 subtopics** under the topic of Domestic Tax Co-Governance:

- Inter-Organizational Collaboration
- Social Collaboration
- Domestic Tax Dispute Resolution



# 1.4 Dedicated Webpage

In February 2023, a dedicated webpage provides content overviews through pictures, videos, e-books, etc. (More details are available at <https://britacom.org/zt/britaceg/>). It can be accessed via computer or mobile devices. You can scan the QR code to read more.



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## 1.5

# Learning Platform

The courses are now officially online, and multiple training sessions on different subtopics are available. Registration for learning is now open. (<https://www.brita.top/>)



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# 2

## Online Courses of the BRITACEG Curriculum System



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## 2.0

# Overview of the Online Courses

Based on Curriculum System Version 1.0, the BRITACEG Office has invited tax experts from various jurisdictions and international organizations to contribute to course development.



The screenshot displays the BRITACEG website interface. The top navigation bar includes links for Home, About, News, Online Events, Face-to-Face Events, Open Courses, Resources, and My Learning, along with a Log in / Register button. Below the navigation, there are tabs for Events in BRITA-Yangzhou, Current Events, Future Events, and Past Events. A search bar is present with a dropdown menu set to 'Current Ever' and a search icon. The main content area features a list of courses:

- 31 Introduction of the BRITACEG Curriculum System Version 1.0**  
Description: Founded in April 2019 as a pillar of the Belt and Road Initiative Tax Administration Cooperation Mechanism (BRITACOM), the Belt and Road Initiative Tax Administration Capacity Enhancement Group (BRITACEG) is a multilateral institution dedicated to tax administration capacity building.
- 01 Introduction of Tax Systems —Goods and Services Taxes**  
Description :  
Time : 2023-08-31~2023-11-30  
[I want to register](#)
- 02 Introduction of Tax Systems —Income Taxes**  
Description :  
Time : 2023-08-31~2023-11-30  
[I want to register](#)
- 03 Introduction of Tax Systems —Property and Behavior Taxes**  
Description :

The courses are now officially online, and multiple training sessions on different subtopics are available. Registration for learning is now open. Welcome to register an account and start the learning journey.



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## 2.1

**Goods and Services Taxes**

Sub-Topic	Course	Level
Goods and Services Taxes	Relevant Theory of VAT	Elementary
	Internationally-Recognized Basic Principles of VAT	Elementary
	Jurisdiction Practice of VAT	Intermediate
	Comparison of VAT systems in the BRI Jurisdictions	Advanced
	Characteristics and Development Trend of the International VAT System	Advanced
	VAT Credit Refund Regime and Tax Rebate Management	Advanced
	Design and Management of Cross-Border Trade VAT System under the Digital Economy	Advanced





# 2.1 Goods and Services Taxes



A1010312 Jurisdiction Practice of VAT (01...)

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Historical Evolution of China's VAT Credit Refund System

- 1 留抵退税实施背景  
Background of Implementation of Tax Credit Refund
- 2 国际实践  
International Practices
- 3 中国留抵退税制度历史沿革  
Historical Evolution of China's VAT Credit Refund System
- 4 现行增值税留抵退税政策及办理流程  
Current VAT Credit Refund Policy and Procedures

A1010311 Jurisdiction Practice\_Algeria (0...

VALUE ADDED TAX  
- ALGERIAN JURISDICTION PRACTICE -

Prepared & Presented by:  
Ahmed CHERCHARI  
In Charge of Inspection  
General Directorate of Taxes  
Ministry of Finance / Algeria

Jurisdiction practice of VAT: European Union

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- 1 LAW & REGULATIONS IN CAMBODIA
- 2 OBJECTIVE & SCOPE
- 3 DEFINITION
- 4 TAXABLE PERSON AND VAT RATE



## 2.2

**Income Taxes**

Sub-Topic	Course	Level
Income Taxes	Overview of Corporate Income Tax	Elementary
	Overview of Individual Income Tax	Elementary
	Jurisdiction Practice of Corporate Income Tax	Intermediate
	Jurisdiction Practice of Individual Income Tax	Intermediate
	Research on Topical Issues of Income Taxes	Advanced



# 2.2

# Income Taxes



Research on Topical Issues of Income Taxes



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## 2.3 Property and Behavior Taxes

Sub-Topic	Course	Level
Property and Behavior Taxes	Overview of Property and Behavior Taxes	Elementary
	Overview of Resource and Environmental Protection Taxes	Elementary
	Jurisdiction Practice of Property and Behavior Taxes	Intermediate
	Jurisdiction Practice of Resource and Environmental Protection Taxes	Intermediate
	Carbon Tax & Tariff and Their Impact on Developing Countries	Advanced



## 2.4 International Tax Treaties

Sub-Topic	Course	Level
International Tax Treaties	Introduction of Tax Treaties	Elementary
	Jurisdiction Practice of Tax Treaties Implementation	Intermediate

## 2.5 International Anti-Avoidance Rules

Sub-Topic	Course	Level
International Anti-Avoidance Rules	Anti-Avoidance Basics	Elementary
	Jurisdiction Practice of Anti-Avoidance	Intermediate





## Introduction to Tax Treaties



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## Hong Kong, China's Practice of Anti-Avoidance - Transfer Pricing



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Inland Revenue Department  
Hong Kong, China 



**Dinar Ayu Adeline**  
International Tax Analyst of  
Directorate General of Taxes of Indonesia  
[dinar.ayu@kemenkeu.go.id](mailto:dinar.ayu@kemenkeu.go.id)



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## Tax Treaty Implementation in C



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## 2.6 Cross-Border Income Tax Administration

Sub-Topic	Course	Level
Cross-Border Income Tax Administration	Offshore Tax Administration	Elementary
	Introduction of Non-Resident Taxation	Elementary
	Jurisdiction Practice of Non-Resident Tax Administration	Intermediate

## 2.7 BEPS Action Plan

Sub-Topic	Course	Level
BEPS Action Plan	BEPS Action Plan	Advanced





## China's Practice on Non-Resident Tax Administration



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## BEPS Action Plan – BEPS 1.0

Grant Wardell-Johnson, KPMG Global Tax Policy Leader  
Conrad Turley, KPMG ASPAC Tax Policy Leader



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## 2.8

## Introduction of International Rules to Address the Tax Challenges Arising from the Digitalization of the Economy

Sub-Topic	Course	Level
Introduction of International Rules to Address the Tax Challenges Arising from the Digitalization of the Economy	Introduction of International Rules to Address the Tax Challenges Arising from the Digitalization of the Economy	Advanced

## 2.9

## Structures of Tax Administration

Sub-Topic	Course	Level
Structures of Tax Administration	Overview on Structures of Tax Administration	Elementary
	Jurisdiction Practice in Structures of Tax Administration	Intermediate





## Jurisdiction Practice in Structures of Tax Administration



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## Introduction to Pillar One



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## 2.10 Regimes of Tax Administration

Sub-Topic	Course	Level
Regimes of Tax Administration	Overview on Regimes of Tax Administration	Elementary
	Jurisdiction Practice in Regimes of Tax Administration	Intermediate



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## 2.11 Fundamentals of Digitalization of Tax Administration (DTA)

Sub-Topic	Course	Level
Fundamentals of DTA	Overview of DTA	Elementary
	Road of Digital Transformation	Intermediate

## 2.12 Evolution and Application of DTA

Sub-Topic	Course	Level
Evolution and Application of DTA	DTA Development and Practice in Relevant Jurisdictions	Intermediate
	Jurisdiction Practice in Construction and Development of Tax Administration Systems	Intermediate





# Road of Digital Transformation



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## An overview of Digital Transformation in Tax Organizations

F. Yoldashi



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## 2.13 Technical Underpinning for DTA

Sub-Topic	Course	Level
Technical Underpinning for DTA	Digitalization and Network Security Management	Elementary
	Operation and Maintenance Management of Tax Information System	Elementary
	Jurisdiction Practice in Overall Design of Tax Informatization	Advanced
	New Technology Adoption in DTA and Its Outlook	Advanced

## 2.14 Tax Big Data and Practical Adoption

Sub-Topic	Course	Level
Tax Big Data and Practical Adoption	Concept and Adoption of Tax Big Data	Elementary
	Application of Tax Big Data	Intermediate
	Big Data Analysis and Application	Intermediate





## Tax Big Data: Concepts and Its Applications



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## New Technology Adoption in Tax Administrations and its Outlook – Example Germany



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## 2.15 Indicator Design and Evaluation for Tax

Sub-Topic	Course	Level
Indicator Design and Evaluation for Tax Environment	History of the World Bank's Business Environment Assessment and Tax Environment Reform Practices	Intermediate
	Optimization of Tax Environment from the Perspective of Taxpayers	Advanced

## 2.16 Jurisdiction Practice of Optimizing Tax

Sub-Topic	Course	Level
Jurisdiction Practice of Optimizing Tax Environment	Jurisdiction Practice of Optimizing Tax Environment	Intermediate

## 2.17 Overview of Taxpayer Service

Sub-Topic	Course	Level
Overview of Taxpayer Service	Overview of Taxpayer Service	Elementary
	Jurisdiction Practice of Taxpayer Service	Intermediate

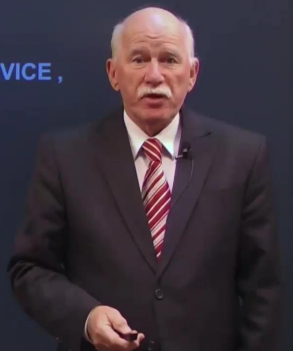




## Taxpayer Service

### 1. MISSION, VISION AND GOALS OF TAXPAYER SERVICE , ASSISTANCE AND EDUCATION

Matthijs · Alink



## Jurisdiction Practice of Optimizing Tax Environment in Indonesia



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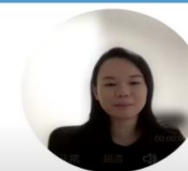
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## Jurisdiction Practice of Taxpayer Service Inland Revenue Authority of Singapore (IRAS)



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## 2.18 Tax Service for Large Enterprises

Sub-Topic	Course	Level
Tax Service for Large Enterprises	Jurisdiction Practice of Tax Service for Large Enterprises	Intermediate
	Innovation and Development of Tax Service for Large Enterprises	Advanced

## 2.19 Tax Service for Small and Medium Enterprises

Sub-Topic	Course	Level
Tax Service for Small and Medium Enterprises	Jurisdiction Practice of Tax Service for Small and Medium Enterprises	Intermediate





**Innovation & Development for Tax Services for Large Business**

Grant Wardell-Johnson, KPMG Global Tax Policy Leader



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## 2.20 Tax Service for Individuals

Sub-Topic	Course	Level
Tax Service for Individuals	Jurisdiction Practice of Tax Service for Individuals	Intermediate

## 2.21 Multilateral Tax Cooperation

Sub-Topic	Course	Level
Multilateral Tax Cooperation	Multilateral Tax Exchanges and Cooperation	Intermediate

## 2.22 Mutual Assistance in Tax Administration

Sub-Topic	Course	Level
Mutual Assistance in Tax Administration	Overview of Exchange of Information for Tax Purposes	Elementary
	Jurisdiction Practice of the Exchange of Information for Tax Purposes	Intermediate





## Introduction of the Government Service Evaluation System of Taxation Administration



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## Jurisdiction Practice of Tax Service for Individuals



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## 2.23

## International Tax Dispute Resolution

Sub-Topic	Course	Level
International Tax Dispute Resolution	Tax Disputes and Resolution Under Tax Treaties	Intermediate
	Transfer Pricing Dispute Resolution	Intermediate
	Cross-Border Tax Dispute Resolution—MAP	Intermediate
	Jurisdiction Practice of Dispute Resolution Under Tax Treaties	Intermediate
	Tax Dispute Prevention: Advance Pricing Arrangement and Case Study	Intermediate
	Latest Development of Tax Dispute Resolution	Advanced
	Discussions on Innovative Tax Dispute Resolution Mechanisms (ICAP, Mediation, Arbitration, etc.)	Advanced





## Advance Pricing Agreement as an Approach in Transfer Pricing Dispute Prevention in Indonesia

by: Septian Fachrizal, LL.M.Int.Tax  
Analyst of International Tax and Transfer Pricing Disputes  
Directorate General of Taxes, Indonesia



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## Tax Disputes Resolution



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## 2.24

### Inter-Organizational Collaboration

Sub-Topic	Course	Level
Inter-Organizational Collaboration	Jurisdiction Practice of Collaboration Between Tax Agency and Other Government Departments	Intermediate

## 2.25

### Social Collaboration

Sub-Topic	Course	Level
Social Collaboration	Collaboration Between Tax Authorities and Tax Agencies	Intermediate







## Collaboration Between Tax Authorities and Tax Agencies



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## Collaborative Transfer Pricing Management



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## 2.26

# Domestic Tax Dispute Resolution

Sub-Topic	Course	Level
Domestic Tax Dispute Resolution	Domestic Tax Dispute Resolution Mechanisms	Elementary
	Jurisdiction Practice of Domestic Tax Dispute Resolution	Intermediate
	Case Study on Domestic Tax Dispute Resolution	Advanced



# 3

## The BRITACEG Online and Offline Training Events



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## 3.1 Overviews of Online and Offline Training Events

Since 2019  
over 60 online and offline training events  
more than 3,500 tax officials  
from over 120 jurisdictions have participated

leading to strengthened **tax cooperation**  
and enhanced **friendship** among participating jurisdictions



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# 3.1

## Overviews of Online and Offline Training Events

In 2023







online training

programs on several tax-related topics with a number of new course videos

7

offline seminars in Chinese mainland


nearly 300 tax officials, from 24 countries including Nigeria, Serbia, Uganda, and Ghana participating

	<b>Intermediate Courses on VAT Reform</b> Description : Time : 2022-09-15~2022-12-31 <a href="#">I want to register</a>
	<b>Intermediate Courses on Tax Disputes Resolution</b> Description : Time : 2022-09-15~2022-12-31 <a href="#">I want to register</a>
	<b>Intermediate Courses on Digitalization of Tax Administration</b> Description : Time : 2022-09-15~2022-12-31 <a href="#">I want to register</a>
	<b>Intermediate Courses on Taxpayer Service</b> Description : Time : 2022-09-15~2022-12-31 <a href="#">I want to register</a>
	<b>E-learning Program on Risk Management</b> Description : Time : 2022-10-31~2022-12-31 <a href="#">I want to register</a>
	<b>E-learning Program on Large Business Taxation</b> Description : Time : 2022-10-31~2022-12-31 <a href="#">I want to register</a>

 Tax Dispute Resolution

 Digitalization of Tax Administration

 VAT Reform

 Taxpayer Service

 Risk Management



## 3.2 Offline Training Programs

### High-end Lecture



**Mr. Wang Daoshu**  
Executive Secretary of the BRITACOM  
Deputy Commissioner of the STA of China

**Topic:** *Modernizing Tax Collection and Administration  
to Promote Chinese Modernization and Facilitate High-quality BRI Development*



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## 3.2 Offline Training Programs

Senior tax officials from the STA gave lectures to share China's practical experience in taxation

**topics** such as

*Smart Taxation Construction and Application*

*Tax Big Data Governance and Application*

*Tax Information System Maintenance and Management System*

*International Taxation Management*

...



## 3.2 Offline Training Programs

### Exchange and Discussion



Mr. Wang Daoshu, and participants of the "Seminar on Tax Collection and Administration for African Countries" from Nigeria, South Africa, Uganda, Sierra Leone, and Togo held discussions and exchanges on topics such as tax administration and digitalization, and tax big data governance and application.





## 3.2 Offline Training Programs

The Belt and Road Initiative Tax Academy · Macao organized its first **cross-border exchange** program of taxation, and 14 tax officials from Brazil, Portugal, Angola, Mozambique, Cape Verde and other countries participated in the Cooperation and Exchange Conference on Taxation in Support of the Promotion of the BRI held by Hengqin Guangdong-Macao in-Depth Cooperation Zone Tax Service, STA.



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## 3.2

# Offline Training Programs

## On-site Training

12366 Taxpayer Service Center



### A New Model of Consultation Services

Promoting **12366** from a telephone consultation channel to a three-dimensional consultation platform that includes hotlines, online platforms, and intelligent service.



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## 3.2

# Offline Training Programs

## On-site Training taxpayer service halls

The Forefront of Serving Taxpayers  
to better understand the construction and  
operation of intelligent tax and fee services



Convenient

Efficient

Satisfied



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## 3.2

# Offline Training Programs

## On-site Training E-tax service

Organizing participants to offer interactive experiences about E-tax service, self-service devices, remote visualized tax counselling and other facilitation service measures.



## 3.2

# Offline Training Programs

**On-site Training**  
sharing practical experience

The combination of lectures sharing and practical experiences has made the teaching results remarkable.



### and Comments

or confusion encountered in learning and comments' area at the bottom of the program pop up in the lower left corner of the screen view.



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## 3.2

# Offline Training Programs

## Study Visits

Xiong'an New Area



**Integration of  
Taxation, City and Economy**

**visiting “The City of Future”  
— Xiong’an New Area**



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## 3.2 Offline Training Programs

### Study Visits

Headquarter of JD Group



### Integration of Taxation, City and Economy

visiting a corporate ranking among the  
Fortune Global 500 Enterprises  
— Headquarter of JD Group



## 3.2 Offline Training Programs

### Study Visits

A Multinational Company



### Integration of Taxation, City and Economy

visiting a multinational company devoted to the  
manufacturing of intelligent security equipment



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## 3.2 Offline Training Programs

### Reinforcing Consensus

#### Quanzhou Overseas Transportation History Museum

Quanzhou in China's Fujian Province is the starting point of the "Maritime Silk Road". The museum displays the development history of Citong Port, which was then one of the biggest oriental ports in the world, and the important role of Quanzhou in economic trade and cultural exchanges.



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## 3.2 Offline Training Programs

### Reinforcing Consensus Jixian Hall

The main venue of Yanqi Lake International Conference Center, where the 2014 APEC Summit, as well as the first Roundtable Summit of the Belt and Road Forum for International Cooperation in 2017 and the second in 2019 were held.



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## 3.2

# Offline Training Programs

## Reinforcing Consensus

The Exhibition Center for the Belt and Road Forum for International Cooperation

The Exhibition Center has five exhibition areas, covering 1,500 square meters. In the "Fruitful Achievements" exhibition area, the participants learned more about the landmark achievements of the BRI through these wall-mounted sand table displays.



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## 3.2

# Offline Training Programs

**Enhance the Practical Consensus on Win-win Cooperation and Hand-in-hand Development Among BRI Jurisdictions**



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**Contact Us**



**BRITACEG of BRITACOM**

**Training and Exchanges for Enhancement**

E-mail: [britaceg@britacom.org](mailto:britaceg@britacom.org)



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